# **Growing My Emotional Intelligence**

Growing emotional intelligence (EI) as a CEO or leader is essential for improving decision-making, communication, team dynamics, and overall business success. Emotional intelligence consists of self-awareness, self-regulation, motivation, empathy, and social skills.

## 1. Develop Self-Awareness

#### **Action Steps:**

- · Practice mindfulness and reflection daily.
- Keep a journal to track emotional responses in different situations.
- Seek 360-degree feedback from peers, employees, and mentors.
- Identify emotional triggers and patterns in your leadership.

#### **Exercise:**

• Emotional Audit: At the end of each day, write down situations that triggered emotions (positive or negative) and analyze how they affected your decisions.

#### **Resources:**

- <u>Emotional Intelligence 2.0</u> by Travis Bradberry & Jean Greaves
- Harvard Business Review article: "What Self-Awareness Really Is (and How to Cultivate It)"

# 2. Strengthen Self-Regulation

## **Action Steps:**

- Practice pausing before reacting in high-stress situations.
- Develop stress management strategies such as deep breathing or meditation.
- · Set boundaries to avoid emotional exhaustion and burnout.
- Learn to reframe challenges and setbacks with a growth mindset.

#### **Exercise:**

- STOP Method:
  - Stop before reacting.
  - Take a deep breath.
  - Observe your thoughts and emotions.
  - o Proceed with intention.

#### Resources:

- The 7 Habits of Highly Effective People by Stephen Covey (focus on habit 1: Be Proactive)
- Dr. Daniel Goleman's work on emotional regulation in leadership

# 3. Increase Empathy and Social Awareness

### **Action Steps:**

- Regularly practice active listening with employees and stakeholders.
- Ask open-ended questions to understand team members' perspectives.
- Observe non-verbal cues in conversations.
- Participate in exercises that build perspective-taking skills.

#### **Exercise:**

• Empathy Walk: Take on the perspective of someone in your organization (e.g., frontline employee, customer) for a day and reflect on their challenges.

#### **Resources:**

- The Empathy Edge by Maria Ross
- HBR Guide to Emotional Intelligence

# 4. Improve Social Skills and Relationship Management

## **Action Steps:**

- Provide constructive feedback with emotional intelligence.
- Practice conflict resolution techniques.
- Develop coaching skills to empower employees.
- Engage in regular team-building exercises.

#### **Exercise:**

 Role-Reversal Conversations: In a difficult conversation, take the opposing person's perspective and argue their side before responding.

#### **Resources:**

- <u>Crucial Conversations: Tools for Talking When Stakes Are High</u> by Patterson, Grenny, McMillan & Switzler
- <u>Dare to Lead</u> by Brené Brown (focus on vulnerability and connection in leadership)

## 5. Cultivate a Growth Mindset Around Emotional Intelligence

### **Action Steps:**

- Take an EI assessment (e.g., EQ-i 2.0 or ESCI by Daniel Goleman).
- Set quarterly El improvement goals.
- Work with an executive coach specializing in emotional intelligence.
- Engage in reflective practice and continuous learning.

#### **Exercise:**

 Peer Coaching: Pair up with a trusted colleague or coach to discuss El challenges and accountability.

#### **Resources:**

- Mindset: The New Psychology of Success by Carol Dweck
- Daniel Goleman's El Coaching Program

Emotional intelligence is a lifelong skill that evolves with practice and intentionality. As a CEO or leader, investing in your EI will strengthen relationships, improve decision-making, and elevate your ability to navigate complex challenges. By integrating theory, exercises, and reflection into your daily routine, you can cultivate a more emotionally intelligent leadership style.

Elevate your leadership.

Accelerate your success.

Work with Jerome Dickey, Growth Coach, AgileWorkSolutions.com, to break through barriers, sharpen your strategy, and achieve lasting growth.

The next level starts now—let's make it happen!